



NASA Goddard

Building an OSS Ecosystem for Space

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Who am I?

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 - At Sony for over 20 years, including time as Sony's Linux kernel maintainer
- Member of Linux Foundation Board of Directors
- Creator and organizer of Embedded Linux Conference (started in 2005)
- Former CTO of Lineo, an early embedded Linux company
- Working with Linux and OSS for over 30 years
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Lessons from OSS in space







Lessons from OSS in space

- So many constraints
 - Hardware issues: Extreme Temperature variations, Radiation, Pressure (Vacuum), Vibration
 - Limits on: Power, Physical size, Weight (every gram counts)
 - Requirements: Performance, Fault tolerance, Realtime, Power management
- Extremely high cost per mission
 - Low units: often 1 unit
 - High cost of design, testing, hardware, launch, operations
 - Failure is "not an option" (but a high percentage of cubesats fail)
 - This is why craft often last longer than intended
 - Over-engineered, for robustness











Space missions use LOTS of custom hardware

- Focus of mission is specialized science or commercial tasks ('the payload') Almost every payload has unique, bespoke hardware
- Even base systems use novel hardware

Thrusters, batteries, stabilizers, power units, sensors, reaction control, etc.

Every mission seems to want to try something new



Exceptions: COTS hardware and reuse

- SpaceX rockets
 - triple-redundant pairs of COTS x86 processors
- Starlink and Planet satellite constellations
 - x86 processors, not rad-hardened
- Mars Ingenuity helicopter and Perseverance rover and backshell
 - Used some off-the-shelf parts:
 - Qualcomm processor, COTS sensors, USB busses and hubs



Space is embedded in the extreme

- Space sector is "embedded on steroids"
- Emblematic of issues that show up in embedded systems
 - Constraints (power, performance, real-time)
 - Custom-purpose devices and software
 - Hard to find people to collaborate with (for some parts of the stack)





Open Source means collaboration





What defines Open Source?

• Open Source is defined by the ability to use, but also *contribute* to an open code base

• Two effects are key to Open Source



Problem Solver Effect





The "Many Minds" Effect







Many Minds Effect

- Variety of experiences and skills results in better ideas
- Open Source strives for a meritocracy, where the best ideas win
- Light bulb analogy:
 - Ideas for a project are like light bulbs...





Open Source effect

• Small community = small number of ideas



• Bigger community = more ideas

•Better probability that a really good idea will emerge





Many Minds Effect for bugs



"Given enough eyeballs, all bugs are shallow"







Problem Solver effect

• Problems are solved as they are encountered



- Software must come "in contact" with a problem space to advance
- Most software is written to solve a specific problem
 - It does not grow outside of it's original niche
- Openness of OSS allows it to encounter other problem spaces
 - It can adapt and grow in ways different from the original use case
- The OSS virtuous circle: The more problems a piece of software solves, the more users it attracts, and the bigger its community gets





The Paradox of Embedded Open Source





Embedded OSS Paradox

- How to build an ecosystem, when your projects are unique?
- Other users don't have your use case
- Other users don't use your software
- Other users don't see your bugs
- Your software is not applied to other problem domains
- No Open Source effects!!





Divide the stack!

• Separate stack into custom solutions and shared code





Differentiating vs. non-differentiating software







Software stack – cheaper way to develop







Generalization vs. Specialization





Generalization vs. specialization



Legos

- Modular
- Interchangeable
- Reusable



Parts for a model space capsule

- Custom
- Specific
- Fit-for-purpose

Generalization vs. specialization (cont).

- Spaceship pieces are really good for making a spaceship
- With Lego pieces, you can make also make a spaceship
 - But you can also make a boat, or a car, or a house
- Admittedly, a spaceship made of spaceship pieces will be better
- But the Lego pieces are more general and versatile











Open Source prefer "legos"





The same is true of modern hardware

- A modern processor has "too much" stuff on it
- Why? because the processors have been generalized so they can support a wide variety of tasks
 - Commoditization of mobile phone hardware has made processors and hardware features for embedded very cheap
 - There is now a processor that can run Linux, that costs 15 cents
- Your embedded app is unlikely to use every IP block on a modern processor
 - Those are like the rough edges and extra "nubs" on a lego model





Modern software stacks are also complex

- Bravia TV ha about 56 mill lines of code
- 80 to 90% is open source

Vebrico	andora Hulu F	se Music Playe	er Movie Player Cinema Now	Picture Browser Netflix	Google TV Picasa	YouTube Web Browser		
	ANDROID APPLICATION FRAMEWORK							
BROM STATES	ADCAST FACK Ginga ARIB G HbbTV	ID Internet Streaming	Blu-Ray W	OID LIBRARIES (C/C+ ebk/it Skia/ OpenGL ES	*) Servicas Vold/mountd/ service manager	Public Los		
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SHINING DUNING	Work Jules P/IP HDHI/ Compo- nent Capture	Open Max it ZD/30 GFX Video De USB SATA Fast Eth	Code Audio Decode ennet WIFI 1	rs Direct Fill Open GL E5 Demux Gdeo funer Demoil	SM			OLED
8			LINUX					





Overbuilding, tight margins, and functional safety

- Does Bravia TV need all that code? (NO)
- Does any embedded product need everything on the SoC? (NO)
- We accept waste (overbuilding) in the processor space but not in the software space

• Functional Safety often means trying to minimize the software to reduce complexity and increase testability





Examples of overbuilding

- Some space missions used shell scripts and Linux distro features to extend capabilities or resolve issues
- Ingenuity used compression to solve a problem, when not in the original plan Possible because gzip was in the distribution anyway
- Asteria and Aalto cubesats provided shell callouts



Tips to build an ecosystem





Tips to build an ecosystem

- Increase the community
- Create opportunities for non-experts
- Improve generalization
- Avoid unnecessary specialization
- Find allies





Increase the community



- Actively invite others
- Do something to make the community more interesting or valuable
 - Space has built-in interest factor
 - Gamification
- Reduce barriers to participation
 - Lots of documentation
 - Automation (e.g. project setup tools)
- Contributors come from users

You have to have users in order to increase the pool of contributors





Create opportunities for contribution by non-experts

• Contributions can be in many forms

Usage reports

Bug reports

Documentation

Infrastructure management

Testing

Reviewing

Marketing and advocacy

Code







Work in Progress -

Improve generalization

- Extend existing mechanisms rather than add new ones
 - Candidate: Use a Linux IPC instead of your own message bus
- Make sure your contributions handle other people's use cases







Avoid unnecessary specialization

- Use the same hardware that others are using
- Use the same sub-systems and software technologies as others
- Don't over-reduce

Ship with more than the absolute minimum you need









Find technical allies

- Find people who care about your issues, and work with them
- Sometimes, it's not who you expect:
 - Small system size
 - Security researchers interested in reduced attack surface
 - Cloud service companies (for low-footprint VMs)
 - Low power usage
 - Mobile phone developers, IOT developers
 - Data Center Linux developers
 - Fault Tolerance
 - Banking, Routers







Technical Allies – boot time example

- Recently started a Boot Time Special Interest Group (SIG)
- Found lots of people from different sectors interested:
 - Automotive, Consumer Electronics, Desktop, Mobile
 - Some unexpected: Cloud Servers, Supercomputers
 - For quick service spinup, initialization of chips with high CPU count
 - Lots of developers with limited kernel development experience
 - I created automated tools and a wiki for people to contribute data and docs





Conclusion

Let's work together on a bright and interesting future!

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Thanks!





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